

# Case study: Bank CMO told by Board to resolve operational risks or face social media shutdown.

## 1 Client situation.

- Board raised 'red flag' around social media governance concerns across the business.
- As owner, CMO given strict mandate to review and resolve all issues or risk channel closure.
- Serious brand threat caused by 'online mess' of forgotten profiles and risky staff accounts.
- Rather than working together, internal teams 'competed' against one another for social media ownership, sacrificing efficiencies and impacting CX.
- Without change, all social media marketing, service and sales investments were at risk of being terminated, severing all customer engagement via branded channels.

### Propel's approach + actions.

- Ran an objective audit of all social media profiles and operations (incl. vendors).
- Analysed market and owned customer data to provide evidence for change.
- Provided a comprehensive risk report and recommendations for the executive.
- Managed profile closure and migration process with internal teams.
- Introduced new governance measures for staff and vendors to satisfy the Board.
- Through risk reduction process, identified new growth and cost-saving initiatives.

#### 3 Outcomes delivered.

- Addressed the Board's risk concerns, enabling continued social media engagement.
- Identified seven-figure savings for social media via new governance measures.
- Revealed value of social media customers to executive to justify future investment.
- Optimised technology stack, internal team workflows and approvals.
- Improved all teams' access to customer insight and content resources to save time and budget across teams.

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